



COMMANDER
FIFTEENTH AIR FORCE (AMC)
540 AIRLIFT DRIVE
TRAVIS AIR FORCE BASE CALIFORNIA 94535-2477

28 April 1998

Lieutenant General Joe N. Ballard, USA
Chief of Engineers/Commanding General
U.S. Army Corps of Engineers
20 Massachusetts Avenue, NW
Washington, DC 20314-1000

Dear General Ballard *Joe -*

Please accept my personal thanks for the remarkable work of the Seattle District Corps of Engineers (COE). Their outstanding oversight guaranteed the timely and proper relocation of the C-17 Hydrant System on McChord's Delta Ramp by the 29 March deadline.

I'd like to specifically thank Colonel Mike Rigsby, Seattle District Engineer, Mr. Steve Rossignol, Quality Assurance representative, Mr. Jeff Juel, Project Engineer, and Mr. Jim Ulrich, Resident Engineer. McChord's C-141s are already using this ramp, and the wing is now poised to host Air Mobility Rodeo '98, our world-wide mobility competition in June. Your folks overcame difficult milestone challenges while ensuring costs remained within budget. Without their assistance, the project completion date and the contract may well have been in great jeopardy. Your magnificent COE team has my sincerest appreciation for their obvious dedication to excellence.

Sincerely

A handwritten signature in cursive script that reads "Charles T. Robertson, Jr." with a long, sweeping underline.

CHARLES T. ROBERTSON, JR.
Lieutenant General, USAF